

NOW WITH **3** LOCATIONS

*A nonprofit community organization providing access to dental care for people in need.*

## ...FROM THE EXECUTIVE DIRECTOR

### 2023—A Year of Growth!



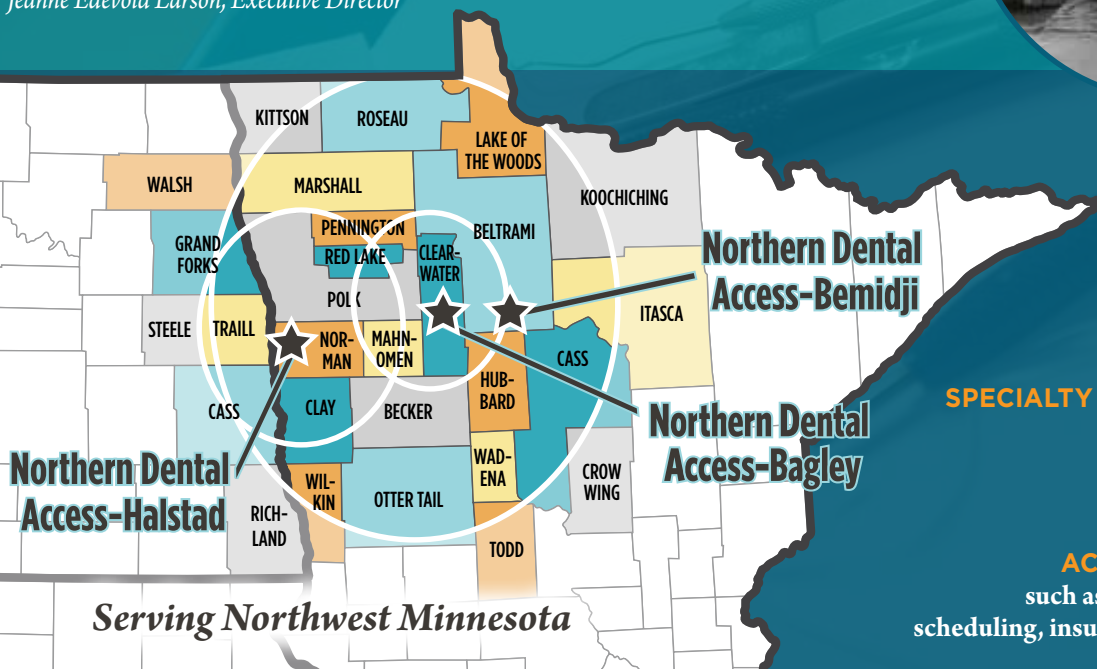
15 years ago, Northern Dental Access Center opened its doors in Bemidji, thanks to many regional stakeholders committed to improving access to dental care across the region.

With the rise of Medicaid enrollment, along with a challenging economy—the need has increased and our organization has been focused on harnessing the resources necessary to meet that need.

In 2023, Northern Dental Access Center acquired a dental clinic in Clearwater County and transitioned it to another satellite location. Our Board of Directors also completed a year-long strategic planning process which resulted in an AUDACIOUS GOAL to DOUBLE our capacity for patient care by 2026. This ambitious work will take tremendous investment and commitment, and we are up for the challenge.

Thanks to all the patients, our incredible team, and the community leaders who continue to support our Mission.

*Jeanne Edevold Larson, Executive Director*



## SERVICES

**PREVENTIVE**  
cleanings, fluoride, sealants

**RESTORATIVE**  
fillings, root canals, extractions

**DENTURES/PARTIALS**

**SPECIALTY CARE REFERRAL & SUPPORT**  
pediatric, oral surgery

**INTERCEPTIVE APPLIANCES**  
mouth guards, sleep apnea

**ACCESS TO SUPPORT SERVICES**  
such as transportation assistance, flexible scheduling, insurance counseling and legal services

## CHECK OUT OUR CAREER OPPORTUNITIES

Dentists | Hygienists | Assistants  
Patient Advocates  
[northerndentalaccess.org](http://northerndentalaccess.org)



**Headquarters:**  
1405 Anne Street NW  
Bemidji, MN 56601  
218-444-9646  
Toll-free: 888-678-3033

# 2023 ANNUAL IMPACT

**\$8 MILLION** in Dental Services  
**22,400** Patient Visits

## NORTHERN DENTAL BOARD MEMBERS

**James Eliasen ~ Board President**  
Dentist

**Joy Johnson**  
Retired, Sanford Health

**Marcia Syverson ~ Board Past-President**  
Retired, Social Worker-MN Dept. of Health

**Marsh Muirhead**  
Dentist, Retired

**Mary Eaton ~ Board President-Elect**  
President/CEO, The Idea Circle

**Jim White**  
Professor, Bemidji State University

**Nate Dorr ~ Board Treasurer**  
Vice President, Northwest Minnesota Foundation

### EXECUTIVE LEADERSHIP:

**Rita Albrecht ~ Board Secretary**  
Former Bemidji Mayor; MN DNR (retired)

**Jeanne Edevold Larson**  
Executive Director

**Muriel Gilman**  
Professor Emerita, Bemidji State University

**Erica Lundberg**  
Director of Finance and Operations

**Anne Hoefgen**  
Executive Director,  
Legal Services of Northwest Minnesota

**John Fick**  
Director of Strategy and Administration

## APPROACH

Northern Dental Access Center uses community collaboration, workforce innovation, centralized resources and most importantly, patient-centered values to pursue its mission.



### Patient-Centered:

Recognize Social Determinants of Health  
Wraparound patient support services  
Flexible scheduling and payment options



### Workforce Innovation:

Destination employer  
Access private sector providers  
Integrate Community Health Workers (CHWs)  
Advanced Dental Therapy



### Community Collaboration:

Leverage rural resources through partnerships  
No-Wrong-Door cross referrals for patient support services



### Centralized Resources:

Standardized processes  
Centralized administration  
Maximized clinic capacity and efficiency

## Mississippi Headwaters Area Dental Health Center, Inc. D/B/A Northern Dental Access Center

### Statement of Financial Position (as of December 31, 2023)

#### Assets

##### Current Assets

Cash on Hand	\$877,731.13
Grants Receivable	\$11,507.01
Accounts Receivable, net of allowance	\$901,317.67
Contractual Allowances	\$(272,676.44)
Prepaid Expenses	\$71,712.00
Other Assets	\$111,024.52
Reimbursement Receivable	\$178,861.66
Right of Use Lease	\$15,326.69

**Total Current Assets** **\$1,894,804.24**

##### Property and Equipment

Leashold Improvements	\$297,248.41
Equipment	\$1,660,860.55
Buildings and Land	\$2,520,536.66
Less Accumulated Depreciation	\$(1,633,438.58)

**Net Property and Equipment** **\$2,845,207.04**

#### Total Assets

**\$4,740,011.28**

#### Liabilities and Net Assets

##### Current Liabilities

Accounts Payable	\$380,510.37
Accrued Expenses (Provider Tax)	\$29,561.78
Accrued Interest	\$6,498.70
Deferred Revenue	\$605,213.60
Current Portion Long Term Debt	\$463,792.11
Lease Liability	\$15,326.69

**Total Current Liabilities** **\$1,500,903.25**

##### Long-Term Liabilities

Note Payable	\$1,308,416.09
Less Current Portion Long Term Debt	\$(463,792.11)

**Total Long Term Liabilities** **\$844,623.98**

#### Total Liabilities

**\$2,345,527.23**

##### Net Assets

Unrestricted Net Assets	\$2,685,750.74
Increase (Decrease) in Unrestricted Net Assets	\$(291,266.69)

**Total Net Assets** **\$2,394,484.05**

#### Total Liabilities and Net Assets

**\$4,740,011.28**

### Statement of Activities (Jan-Dec 2023)

#### Revenue

Gross Production	\$7,963,575.00
Production Adjustments	\$(3,101,558.62)
Misc Income	\$72,923.41
Patient refunds	\$(2,123.80)
Grants	\$747,371.20

**Total Revenue** **\$5,680,187.19**

#### Expenses

Wages	\$2,397,300.99
Payroll Taxes & Benefits	\$879,764.73
Dental Provider Fees	\$1,316,664.63
Insurance	\$36,517.66
Provider Tax	\$73,192.37
Board of Directors	\$2,819.49
Office/business/IT	\$176,564.17
Travel	\$64,334.32
Dental Supplies/Lab Fees/Equipment	\$550,842.19
Misc	\$5,030.99
Contracted services	\$75,150.65
Utilities/cleaning/maintenance	\$167,743.12
Depreciation	\$192,000.00

**Total Expenses** **\$5,937,925.31**

**Other Income** **\$(257,738.12)**

Interest Income	\$8,515.36
Interest Expense	\$(42,043.93)

**Total Other Income** **\$(33,528.57)**

**Increase (decrease) in Net Assets** **\$(291,266.69)**

Summary of financial statements prepared by Krigbaum & Jones, Ltd

